Collecting Alumni Data: What Works? What Doesn't?

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About Heald College

- Private, ACCJC/WASC accredited
- Career-focused AAS degrees: Medical Assisting, Information Technology, Paralegal, Business
- Eleven campuses (CA, OR, HI)
- Central administrative office in San Francisco
- Quarter system
- Campus Career Services departments support graduate employment.
- Institutional alumni data tracked by Corporate Director of Career Services

Collecting Alumni Data: Goals

- Indication of mission statement effectiveness
- Employment rates accurately reflect student population; results are validated and verified.
- Benchmark to similar institutions
 - Aligned to methodology Accrediting Commission of Career Schools and Colleges (ACCSCT)
 - ACCSCT's member institutions: Average rate of employment is 83; 13% standard deviation. Minimum 70% threshold. (Source: ACCSCT 2008 Annual Report, accessed online 11/12/09)

Determining Employment Rates: Methodology

of Graduates Employed in Field of Study

Total # Graduates – # Deferred

- Definitions aligned with ACCSCT
- Approved deferrals limited to:
 - Continuing education
 - Medical reasons
 - Moving outside the US
 - I-20 status; non-citizens
 - Military
 - Incarceration
 - Death



Tracking Alumni Data: Pre-Graduation

- Graduation Seminar Graduates complete the "Career Services Graduate Information Form." Supports data collection by
 - Obtaining up-to-date contact information
 - Obtaining alternate contact names
 - Confirming work status eligibility
 - Soliciting names of favorite instructors

 Career Services Exit Interviews Students deferring assistance sign "Employment Assistance Deferral"

Tracking Alumni Data: Post-Graduation

- Registrar confirms list of graduates 21 days after LDA.
- All graduates are entered on the <u>annual</u> "Employment Statistics Report" (ESR) and assigned an employment status:
 - Active
 - Employed (includes supervisor's name, phone #)
 - Deferred (includes deferral reasons)
- Annual reports close on March 31 of subsequent year.

Tracking Alumni Data: Validation

- Employment Statistics Report updated on a daily basis.
- Ongoing validation of employment: the process by which a graduate's employment is confirmed to meet internal criteria for being "employed in field of study or related." Sample "gray area" placements
 - Medical Assisting graduate: Veterinarian's Assistant
 - Business Administration graduate: McDonald's Manager
- Who? Campus staff, Directors of Career Services, and Corporate Director of Career Services.
- How? Professional judgment
 - Specific questions
 - The witness stand litmus test
 - Ask graduate



Tracking Alumni Data: Verification

- Quarterly verification of graduate employment statistics: Employments or deferrals are *verified* by a third party (someone not associated with a campus career services department) to confirm that graduate has worked in position for at least one full day after graduation and job title/employer are accurately reported.
- Who?
 - Champion College Solutions verifies employments.
 - Central Administrative Office staff verifies deferrals.



Employment Verification / Alumni Survey

- As part of employment verification processes, employers are asked to:
 - Confirm graduate's title
 - Confirm length of employment
 - Respond to brief survey questions mapped to institutional SLOs
 - College Champion Solutions enters responses into online survey form during or immediately after making contact with employer.



Use of Alumni Data

- Neither employment rates nor average salaries are published externally
- Current year's employment statistics are reviewed weekly by executive management
- Tracking of deferral rates, internship/externship conversions, self-placements, placements by program extracted from ESR for monitoring
- Annual results published by program in Institutional Factbook and used for program review.
- Annual employment statistics reported to ACCJC/WASC in annual report.

Conclusion: What works? What doesn't?

• What works:

- Favorite instructors or administrators contact graduates, not career services or IR staff
- Third party auditors verify placements
- Challenges:
 - Locating graduates
 - Communicating importance of verification and validation
 - Labor intensive (48 employees in Career Services)
 - Element of professional judgment in employment validation