

**CAIR Conference
Larry Hershman
Outline of Presentation 11/14/08**

I Brief Presentation of Historical Data (see attached graphs)

Based on University of California data, review history of:

- **Student Enrollment**
- **Student Fees and Financial Aid**
- **Budget Information**

II Review of State Fiscal Situation

Short Term Crisis

Longer Term Structural Problem – political implications

Longer Term Budget Priorities – debt repayment, Medi-Cal, Prisons, Prop. 98

III Options for Future Actions

A. Short-term Solutions – review past success

1. Reduce Quality

- (1) **Budget cuts, including cutting faculty positions**
- (2) **Freeze salaries and benefits for faculty and staff**

2. Reduce Access

- (1) **Limit enrollments – new freshmen / transfers**
- (2) **Increase student fees, with increased financial aid**

3. Increase Efficiency Where Possible

4. Increase Reliance on Private Fundraising

B. Longer-term Strategies – recognizing that the crisis is most likely longer term

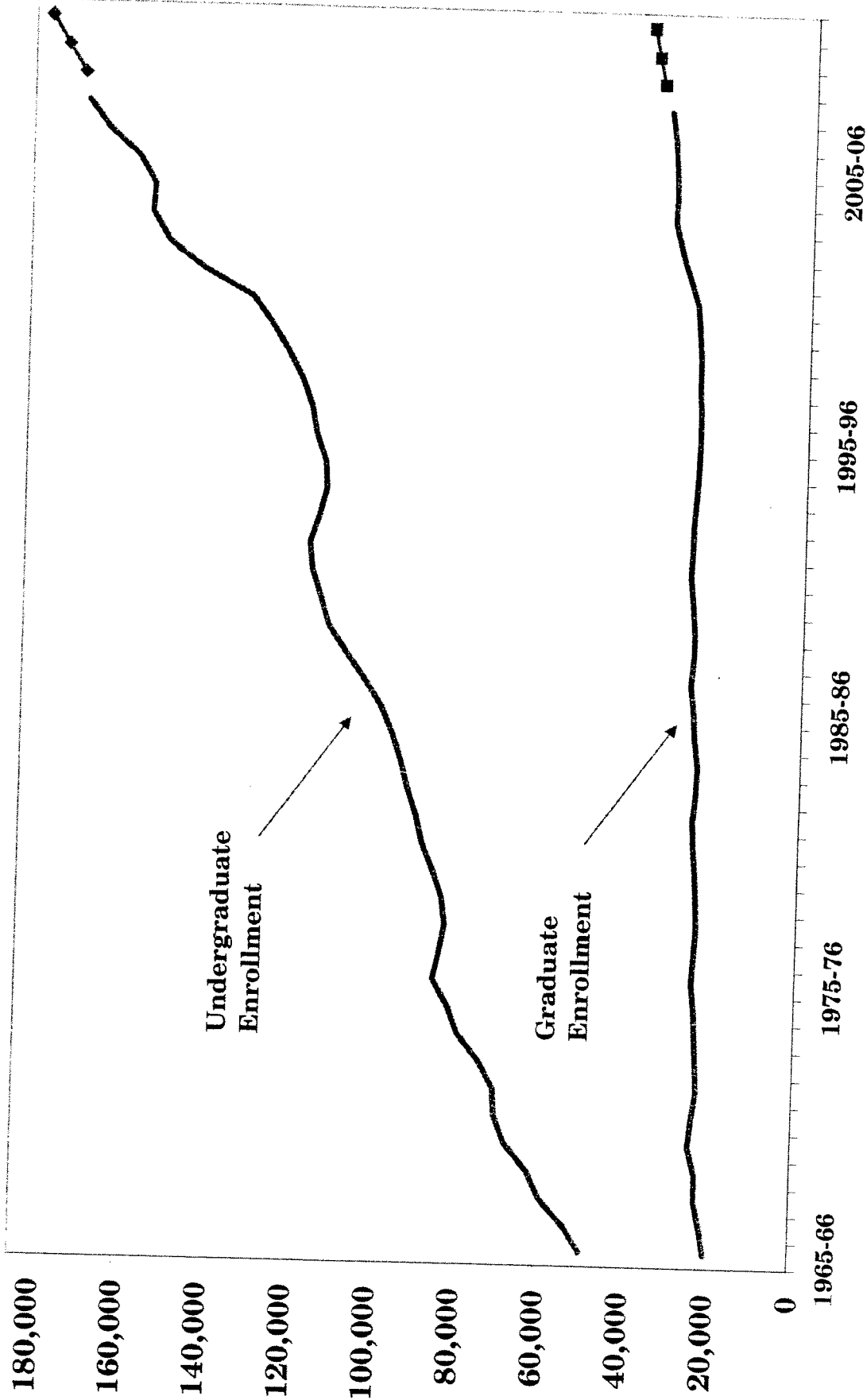
1. Freeze enrollment levels recognizing demographic trends

2. Maintain quality but achieve efficiencies where possible and rely on more private funds

3. Increase student fees to levels similar to comparison institutions (phased in over time) and provide increased financial aid from multiple sources

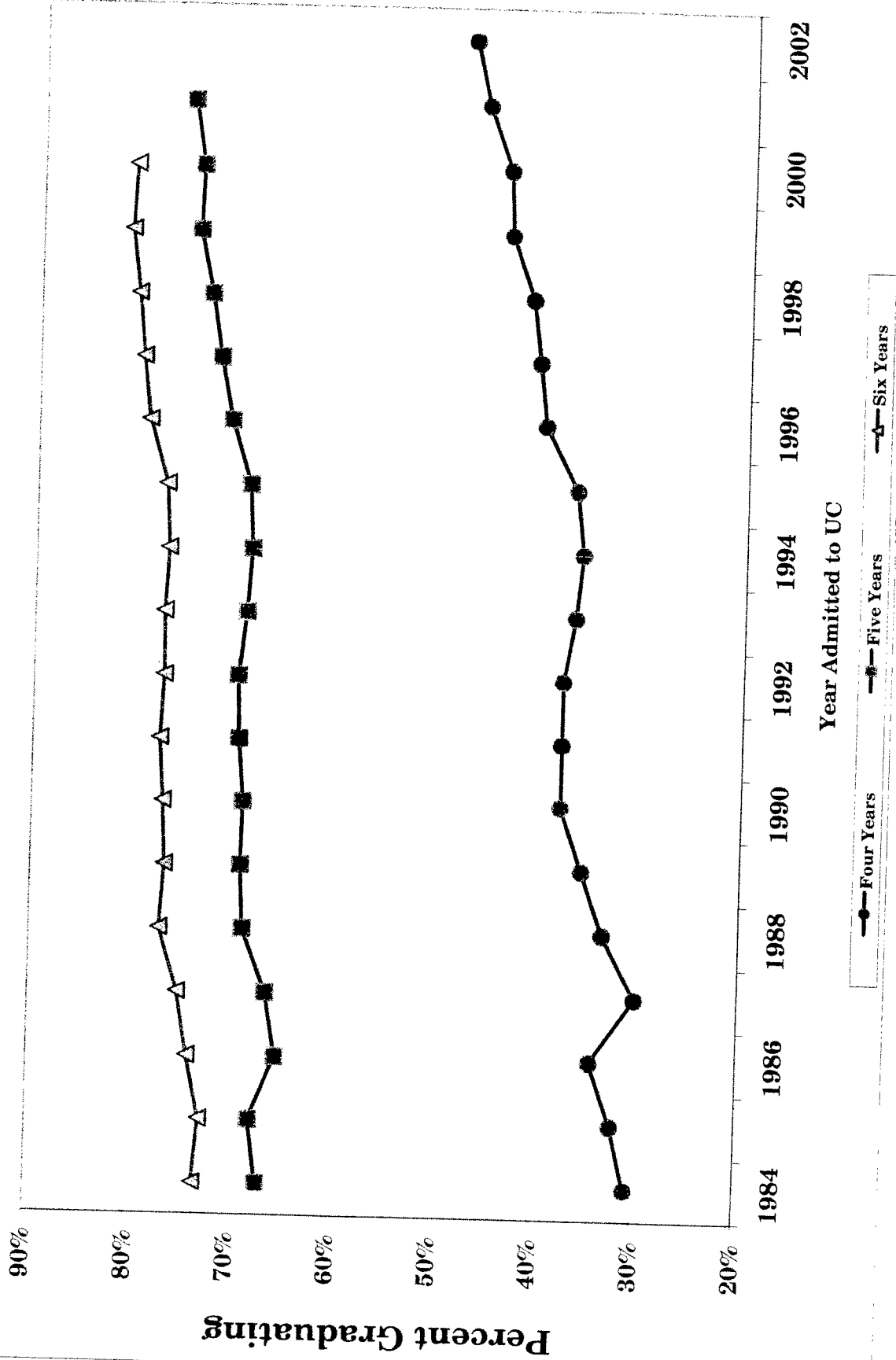
UNIVERSITY OF CALIFORNIA

Actual and Planned General Campus FTE Enrollment by Level



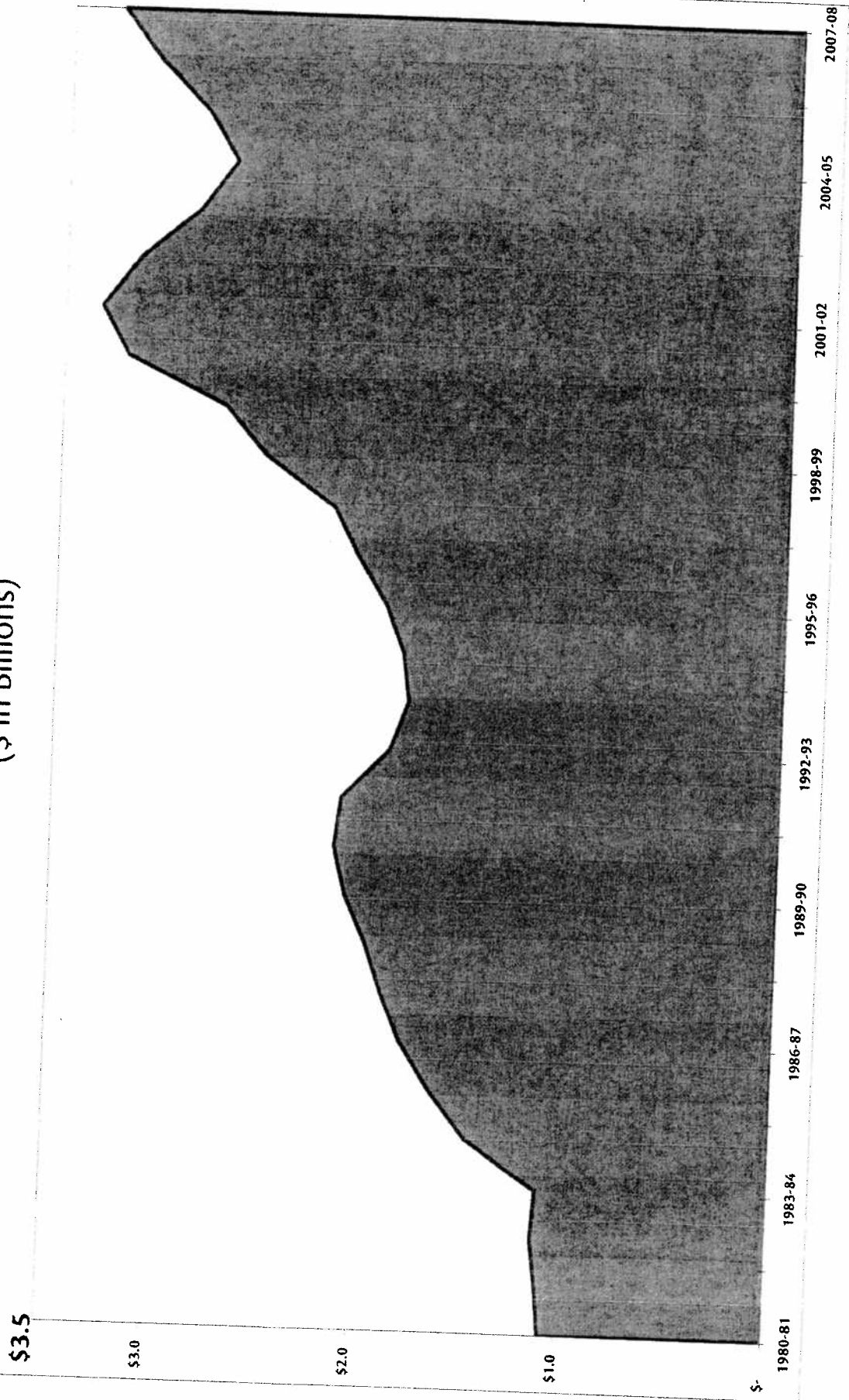
UNIVERSITY OF CALIFORNIA

Graduation Rates by Cohort, Regularly-admitted Freshmen



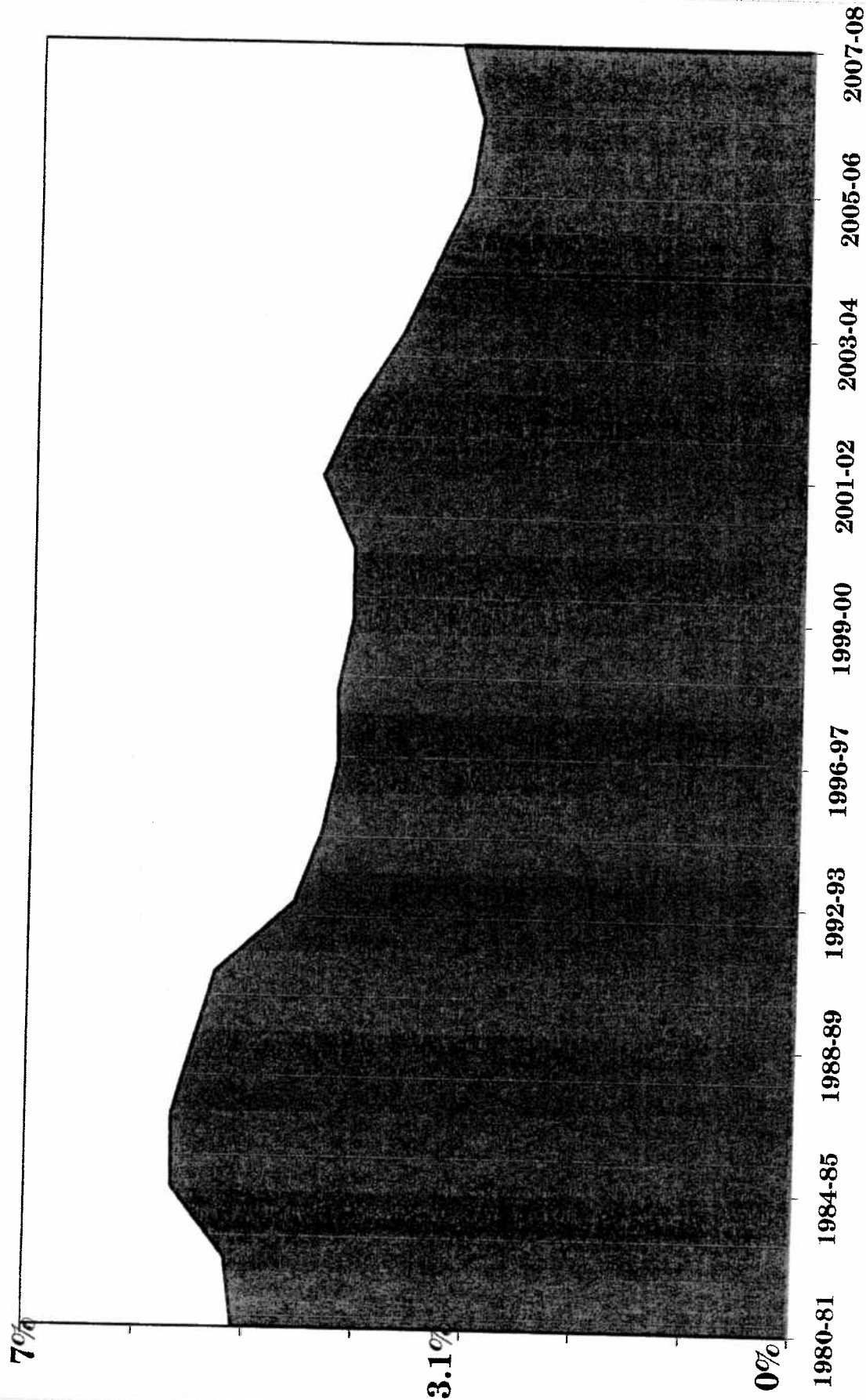
UNIVERSITY OF CALIFORNIA

State General Funds Support for the University of California (\$ in Billions)



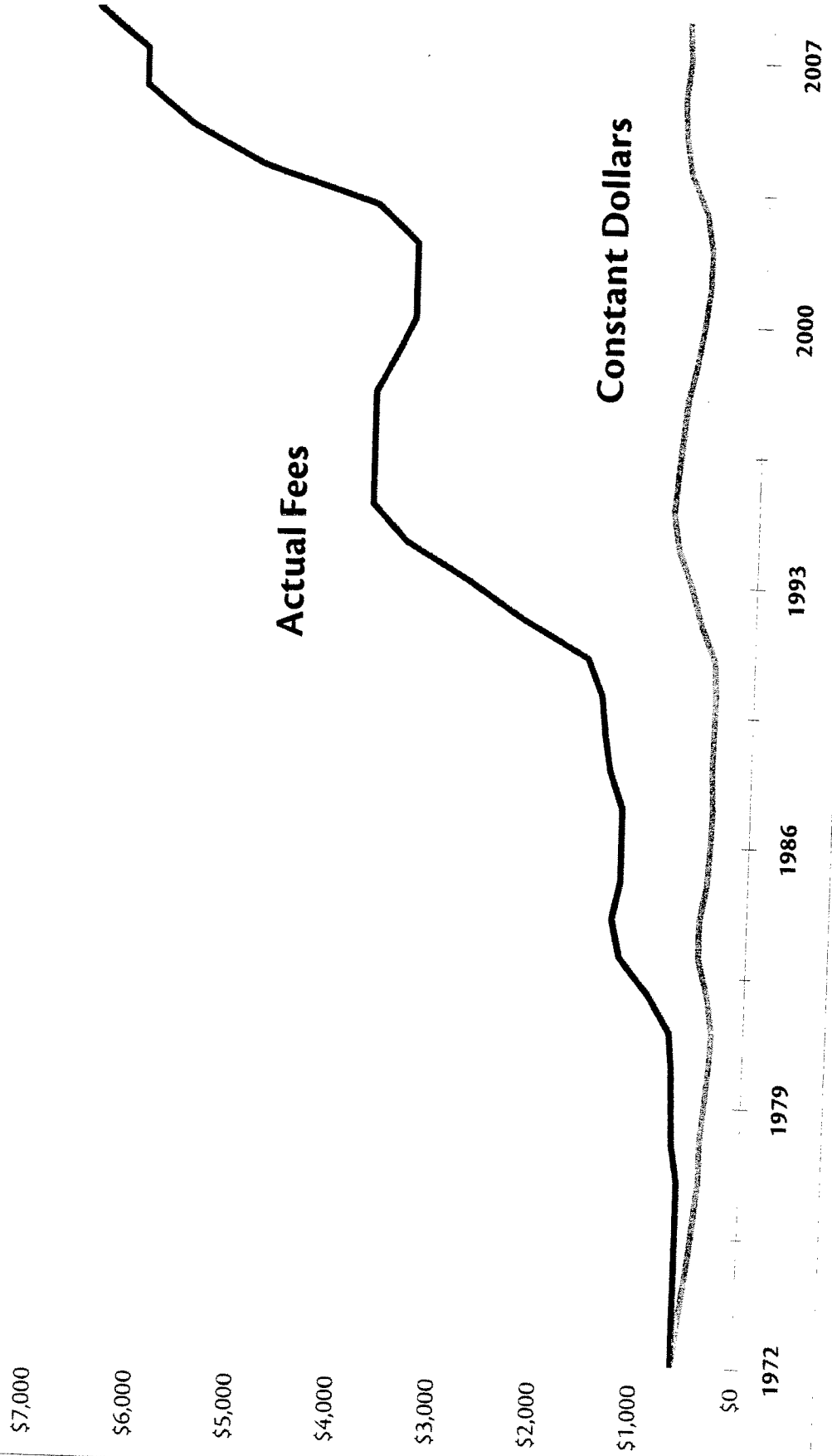
UNIVERSITY OF CALIFORNIA

UC's Share of State General Funds



UNIVERSITY OF CALIFORNIA

Resident Undergraduate Student Fee Levels Compared to Fees in Constant 1971 Dollars (Mandatory Systemwide Fees)



UNIVERSITY OF CALIFORNIA

University of California and Public Salary Comparison Institutions Total Student Fees *

Public Salary Comparison Institutions 2007-08 Fees

University at Buffalo (SUNY)
University of Illinois
University of Michigan
University of Virginia

2007-08 Average Fees of Comparison
Institutions

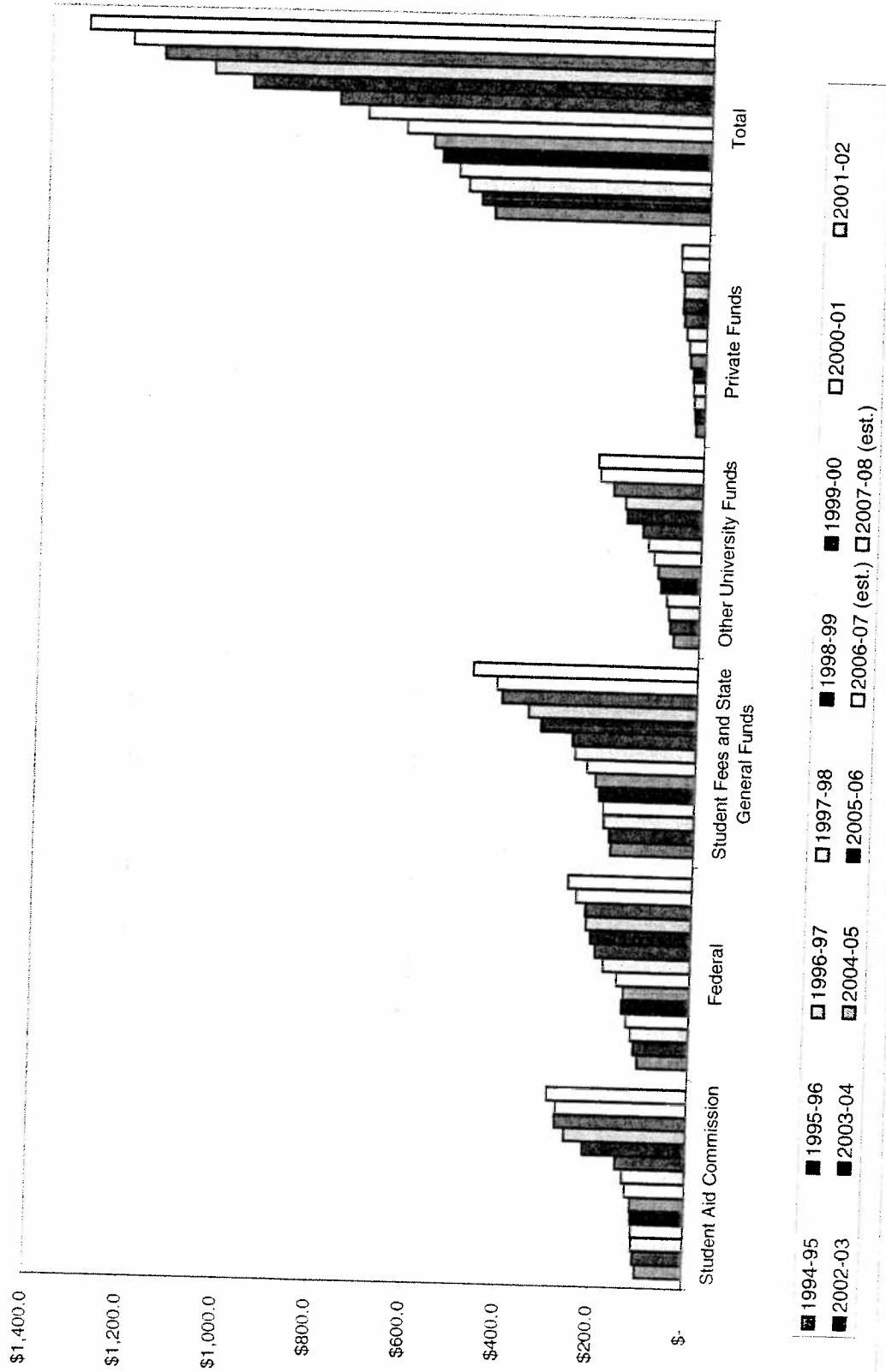
2007-08 Average UC Fees

	Undergraduate		Graduate	
	Resident	Nonresident	Resident	Nonresident
	\$ 6,217	\$ 12,477	\$ 8,289	\$ 12,309
	\$ 11,130	\$ 25,216	\$ 11,216	\$ 24,056
	\$ 11,111	\$ 32,400	\$ 15,747	\$ 31,657
	\$ 8,690	\$ 27,940	\$ 11,240	\$ 21,240
	\$ 9,287	\$ 24,508	\$ 11,623	\$ 22,316
	\$ 7,517	\$ 27,137	\$ 9,831	\$ 24,819

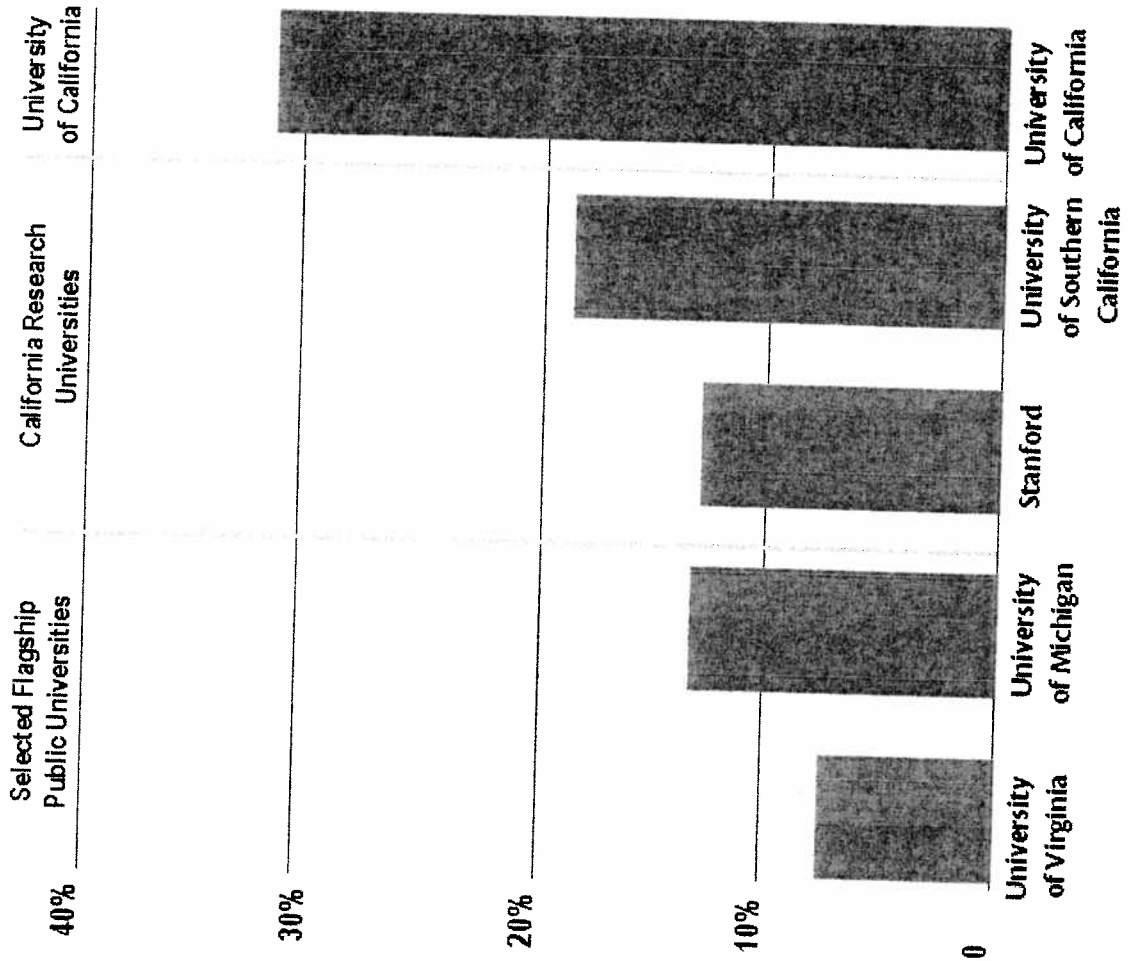
* Includes mandatory systemwide fees and campus-based fees, and nonresident tuition for nonresident UC students. Also includes a waivable health insurance fee for UC graduate students.

UNIVERSITY OF CALIFORNIA

University of California Scholarships, Grants, and Fellowships by Fund Source, 1994-95 to 2007-08 (\$ in Millions)

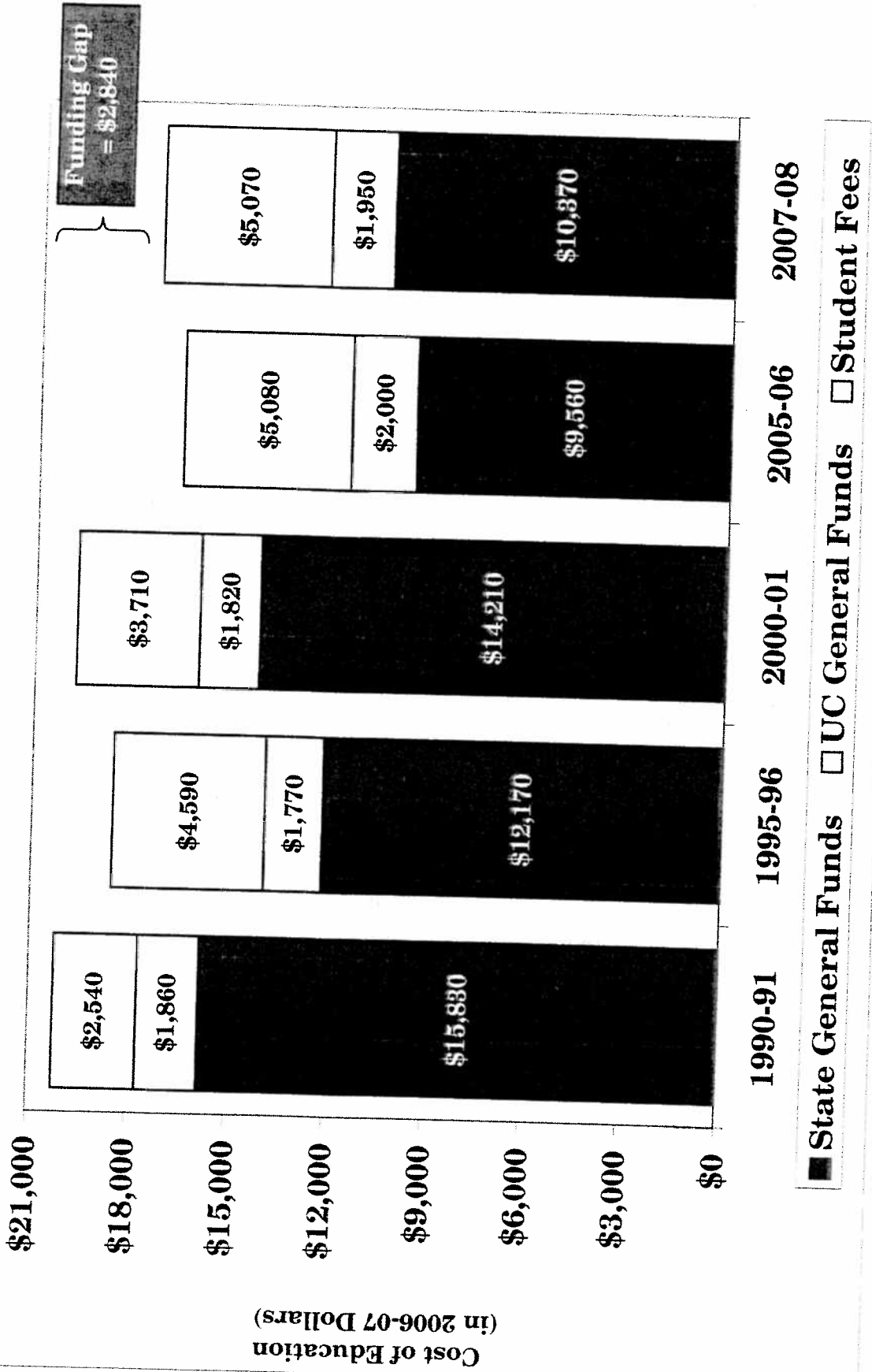


UNIVERSITY OF CALIFORNIA



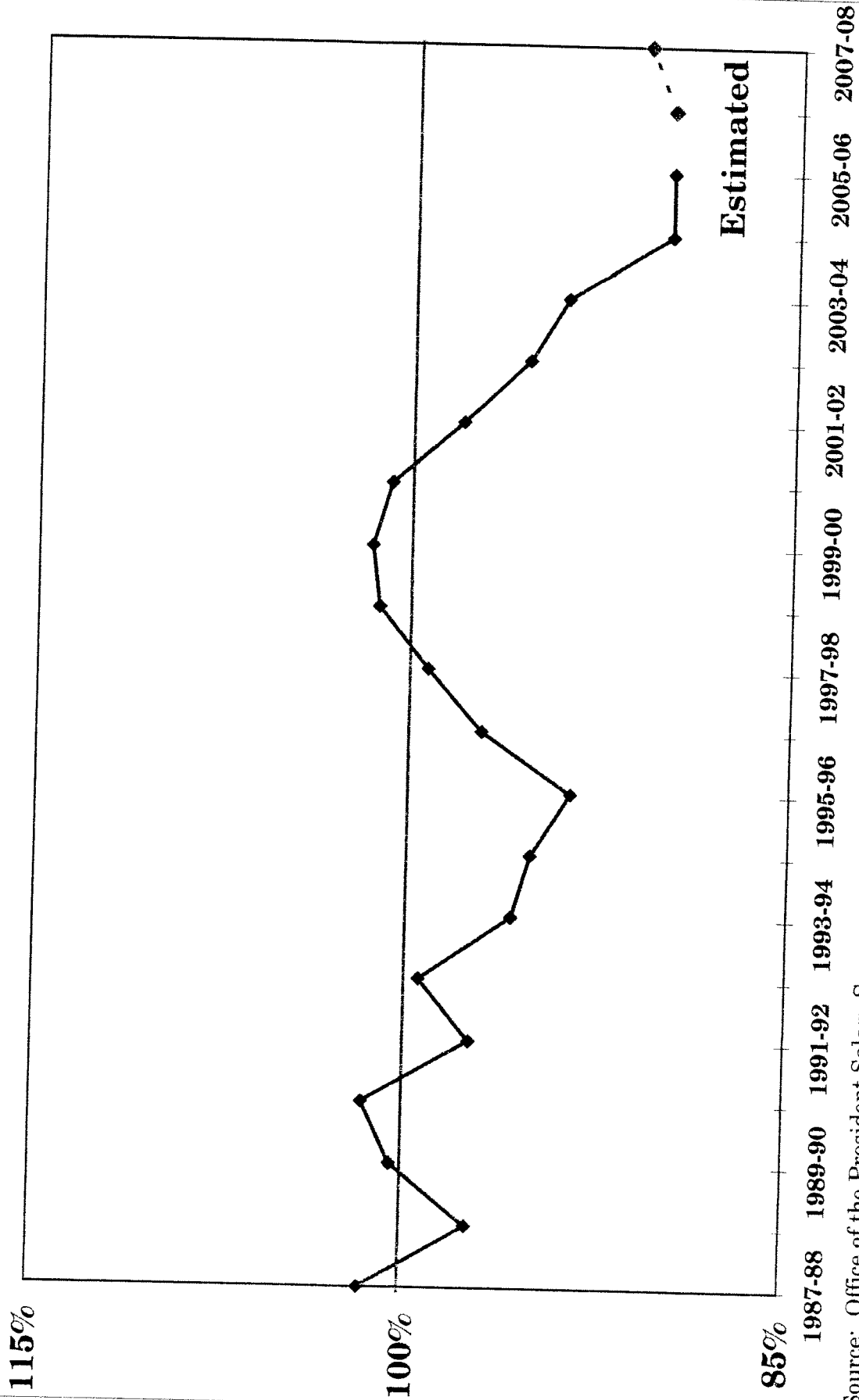
UNIVERSITY OF CALIFORNIA

Funding Components of the Average Cost of Education
(2006-07 Dollars)



UNIVERSITY OF CALIFORNIA

Faculty Salaries as % Market



Source: Office of the President Salary Survey

UNIVERSITY OF CALIFORNIA

**Private Support for UC: Gifts,
Private Grants and Pledges Paid
(\$ in Millions)**

